X/

MEMORANDUM FOR MISS JULIA MORGAN:

Many of the tents on the hill have blown away in the big storm. I think it unwise to re-erect tents.

Please instruct Mr. Rossi to build a series of wooden houses to accommodate the workmen. The work will probably continue on the hill for a sufficient length of time to wholly justify this semi-permanent construction. I would advise that none of the houses be made very large. I do not see need for making them much larger than Mr. Tomkins' house. If not too large, they can easily be placed around the hill in various convenient localities.

The men will be more contented, and I really do not think it would cost anymore in the long run than continually putting up tents that are being blown down and frequently buying new tents.

I would like Mr. Rossi to begin on this at once, and to devote his carpenters to this work.

W.R. HEARST.