

POSTAL TELEGRAPH - COMMERCIAL CABLES

RECEIVED AT MAIN OFFICE
POSTAL TELEGRAPH BUILDING
COR. MARKET & BATTERY STS.
SAN FRANCISCO
TELEPHONE: KEARNY 1000

CLARENCE H. MACKAY, PRESIDENT.

TELEGRAM

DELIVERY NO.

1160 DEC 13 '21

This is a fast Telegram unless otherwise indicated by signal after the number of words:—"Blue" (Day Letter) "N.L." (Night Letter) or "Nite" (Night Telegram)

16-62277

STANDARD TIME INDICATED ON THIS MESSAGE

R13CBMNI135PM 77 NL

JX NEWYORK DEC 13 1921

JULIA MORGAN

ARCHITECT MERCHANTS EXCHANGE BLDG SANFRANCISCO

WILL IT BE POSSIBLE STOP ALL OUTSIDE CONSTRUCTION ON DECEMBER
THIRTY FIRST AND LAY OFF ALL MEN EXCEPT INSIDE DECORATORS
PLASTERERS AND MEN WORKING ON ORCHARDS AND OTHER NECESSARY MATTERS
THINK ALSO DESIRABLE KEEP MEN LIKE HADLEY AND ASSISTANT WHO
ARE EXCEPTIONALLY GOOD AND COULD NOT BE REPLACED THIS IS
IN LINE WITH YOUR PROPOSITION OF WHILE AGO AND MY
PERSONAL OPINION IS THAT NEW DEAL AND LITTLE MORE SUPERVISION
WOULD RESULT IN GREATER EFFICIENCY AND ECONOMY

W R HEARST