ORDER OF BUSINESS

I ROLL CALL

II READING OF MINUTES

III DIRECTOR'S REPORT

IV REPORTS OF COMMITTEES

V NEW BUSINESS

INDEX

Director's Report ----- Page 1 and 2 Exhibit:A:

F.L. Lathrop's Report to State Board of Control
Pages 3 to 7 inc.

Financial Analysis
Pages 8-14 inc.

Director's criticism of F.L. Lathrop's report Pages 15 to 18 inc.

Statement of employees in re Mr. Lathrop's attitude Pages 19 to 21 inc.

Director's report to State Board of Education
Pages 22 and 23

San Luis Obispo, California. August 13th. 1918.

Board of Trustees California Polytechnic School, San Luis Obispo, California.

Gentlemen:

I State Fair

The Director requests instruction from the Board as to attendance at the State Fair this year.

II Uniforms and Military Personal The Olive Drab Uniform worn this year will cost between \$35.00 and \$40.00 and the Kahki \$15.00 to \$20.00. What is to be the Boards Policy in respect to the type of uniform for the coming year.

(b) Personel of Military Department.

III Board of Control Inspector Lathrop's Report

The Director reports that the State Board of Control called Trustees Mc Neil and Shipsey to Sacramento on the following matters which are brought to the Board's attention

- (a) Inspector Lathrop's report a copy of which with a criticism by the Director and such other data as was thought of interest is attached as exhibit (A)
- (b) Removal of California Polytechnic School from San Luis Obispo and student directory.
- (c) Repairing of present Buildings
- (d) Attorney General's opinion on sale of land to Richard Berry.
- (e) Attorney General's opinion on sale of Minerals to J. Gibson etc.
- (f) Letters from State Board of Control on Printed Froms
- (g) Transportation of students from Atascadero.

IV Faculty Appointments and Resignations

The following resignations are presented; (a) George A. Todd, instructor in Carpentry, salary \$1500.00 effective July 1st 1918. Mr. Todd signed his contract for the year of 1918-19.

The request of P.A. Greenamyer instructor in science for a (b) year's leave of absence is presented for confirmation.

Committee having already approved same.

The resignation of M. Grace Rowe is presented effective July 10th, 1918. Miss Rowe accepted appointment for the year of 1918-19 as instructor in Household Arts. The reason given is that this school is not on the teachers' pension list.

The name of Miss Mabel Fern Jones is presented for confirmation as assistant instructor in Household Arts at a salary of \$1550.00 beginning with July 1st 1918 and ending with June 30th 1919. appointment is approved by the Finance Committee.

The matter of a substitute for P.A. Greenamyer will be taken up (e) orally.

The matter of a teacher for the Carpenter Shop will be taken up (f) orally.

The matter of a teacher for the Machine Shop will be taken up orally. (g)

V Bad Accounts

The Board of Control Auditor recommends that a resolution be passed cancelling those claims listed in exhibit B.

VI Budget.

The attached data as exhibit C is self explanatory and for use in making up of the Budget.

Respectfully Submitted

Secretary.

UNIVERSITY OF CALIFORNIA COLLEGE OF AGRICULTURE AGRICULTURAL EXERIMENT STATION BERKELEY

August 1st, 1918.

California Polytechnic School, San Luis Obispo, California. Gentlemen:

At the request of the State Board of Control,

Mr. Lathrop is detailed to make a report on agricultural operations at your school under my directions.

I am enclosing a copy of the report returned to the Board for your informations. I trust you will find something of value in its contents.

I may add that Mr. Lathrop is no longer connected with this office and such work as he may do hereafter will not be under our auspices.

Very truly yours, (signed) R.L. Adams,
FARM MANAGEMENT.

Exhibit "a"

REPORT ON AGRICULTURAL OPERATIONS OF CALIFORNIA POLYTECHNIC SCHOOL SAN LUIS OBISPO, CAL.

Reported by F.L. Lathrop

(22) in the spring.

5.

July 13th-18th 1918.

This agricultural and trade school owns 311 acres of land and the water rights on 600 acres additional, divided as follows.

Buildings and grounds
Grazing land
Orchard
Grain hay
Miscellaneous cultivated crops

This agricultural and trade school owns 311 acres of land and follows.

100A
75A
791A
791A
53,3/4A

In addition to this in January last, the school acquired deed to 625 acres adjoining known as the Johnson ranch, paying \$56,000. This property lies on both sides of Steiner Creek and the riparian rights thus obtained are quite valuable and are enough for irrigating a portion of this ranch enough for irrigating a portion of the school farm, for domestic use and fire protection. There is an appropriation of \$85,000 for the development of this complete system of water supply. The carrying out of this development work is in charge of the State Engineering Department, but no actual work has as yet been started.

The Johnson ranch consists of about 100 acres of good land which can be irrigated, 250 acres more which is tillable, and 275 acres of grazing land. A large portion of this is tenanted until October 1st, and is in beans, hay and pasture. Mrs. Johnson, an elderly lady, has use of house and family orchard until her death.

The present crop situation is: - On school property 30 acre grain 4. hay producing about 35 tons now in shock; 15 acres of corn for ensilage (3) some very good and rest fair crop; about 10 acres of sudan grass (4) planted under conditions which prevented any possibility of successful (5) cropping. 1,1/2 acres of onions and potatoes of doubtful value and On the Johnson (6) perhaps an acre of beans showing very good growth. (7) ranch tenant has about 30 acres in beans which show a very good growth (8) and about 80 acres of hay; the school has 50 acres of hay producing (9) about 40 tons of grain hay; now in shock. 30 acres of the best bottom (10) land along the creek was developed this spring for alfalfa. (11) development work was well planned in a system 30' wide strip checks. (12) The rough grading was well done but the condition of the coarse, loose, (13) dry soil prevented careful final trimming of the checks or any chance (14) of getting successful stand of alfalfa; but nevertheless was planted (15) as late as May 14th under these unfavorable conditions. Furthe: (16) preparation of seed bed and replanting will now have to wait for Further water from the irrigating system or fall rain. Unevenesses must (18) be corrected by careful final levelling of these checks; making the borders uniform and the preparation of a perfect seed and root bed. (20) If fall conditions are not favorable, seed bed preparation and (21) and replanting must be postponed until after the last frost

The small adjoining farm has a very fine field of alfalfa and at the date of this visit was cutting the 4th crop; a very fine heavy one, running about 2,1/2 tons to the acre. This is six years old and fall planted.

6.

On completion of irrigation system and water under perfect control all of the land which can be irrigated is capable of high production of alfalfa, corn, beans, beets, etc. In orchard crops walnuts, almonds, apricots and prunes seem to do best. Some of the hayland is very shallow and underlaid with solid rock.

7.

No vegetables are grown with the exception of small plots used for student instruction.

8.

The old orchard has only a few trees and with the exception of two large walnut trees is practically worthless. The young small orchards of mixed fruits has been producing some fruit for a couple of years. The apricots, plums and prunes, seem to do the best. There are no orchards in the neighborhood of any considerable size. Walnuts seem to do very well wherever found.

9 .

The stable at present consists of 30 head, nearly all purebred Percherons and Clydesdales. Stallions, mares and colts
are all very fine individuals and very well cared for in spite
of the unsuitable housing facilities provided. During the last
fiscal year one stallion was traded for a better one and 250
dollars was paid byrthe school to make the trade. One mare
was sold for \$400. \$110 cash and a \$290 power spray on truck
to the California Spray Chemical Co. The striking features of
this department are; first, that it costs \$250 per head per year
to feed and care for them; second that only \$1656 worth of horse
labor was furnished to all the departments, which means very
expensive idle time; third, only two colts from 13 brood mares
were raised last year; fourth there is also a very fine pacing
stallion (Mona Ansel) recently brought to the school. I find
no record of this purchase but its presence is explained as
being loaned with a possibility of future acquisition; fifth,
the inventory valuations were raised from \$5905 Dec. 31st1916
to \$13,260 July 1st 1917; six months later with only one additional colt.

10.

The mamagement desires to sell all of the Percheron stallions but one and the four Clydesdale mares and one stallion together. The rest of the horses being needed for farm and institution work and would be sufficient to handle the necessary farm work if a 45 h.p. Holt caterpillar could be purchased to do the soil culture work when speed and lots of power are required to handle this type of soil in its proper moisture condition.

11.

There is an appropriation of \$4,000 for a new stable which has never been used because it is the desire of the management to get another appropriation large enough to build new group of buildings for stable dairy and hogs together in a new location.

120

The hogs are purebred Berkshire and Poland China kept for student instruction and sale of purebred breeding stock. This student instruction and sale of purebred breeding stock. This department is well provided with housing facilities, equipment and large corrals. These, however, are not kept in repair. The and large corrals of 75 head for the most part very good present herd consists of 75 head for the most part very good present herd consists of 75 head for the most part very good present herd consists of 8 head of registered stock were individuals in fine condition. 45 head of registered stock were sold to the public; 8 registered gilts to students for pig club sold to the public; 8 registered making a total of 66. There was a contest and 13 were butchered making a total of 66. There was a decrease in inventory of 8 head which makes a net increase for the year of 58 head. This is only 32% of what it should be.

-3= The financial loss of this departmentais heavy indicates 13. the inadvisability of raising hogs for sale on entirely bought feed; particularly as no swill comes from the cafeteria dining room. would recommend reducing this herd at once to the few that may be necessary for student instruction until such time as most of the feed can be raised on the farm or a time when the management is willing to utilize cheap waste feeds from town such as garbage from hotel and restaurants and large quantities of buttermilk and skimmilk which Mr. Bailey of the Los Angeles Creamery tells me he will gladly sell to this school for 5¢ for ten gallons which is an exceptional opportunity. The management however, do not desire to avail themselves as it involves some additional labor and incon-There has been no cholera in the herd for some years venience. There are five old boars which have served their usefulness here and six full grown young boars for sale and effort should be

14. POULTRY

This department is small and consists at present of 10 Buff Orphington, 34 Anconan, and 111 white leghorns. While eggs and fowls have been marketed at high prices the department is too small to be profitable; but even at that one would hardly expect to find an operating net loss greater than total production and sales combined.

made for their early disposal. While I was there one sow farrowed six pigs in the pasture some distance from the hog shed and two were lost before they could be taken to their pens. A preventable loss.

DATRY

- The dairy herd is purebred Holstein and purebred Jersey registered stock, consisting of 41 head at present; 14 cows milking, 8 dry cows and heifers 2 aged bulls, 3 younger bulls of servicable age, 3 yearling stags and 11 head of young stock. With the exception of 1 injured heifer that should be killed at once the entire herd is in fine condition, well fed and cared fore 15.
- The buildings are modern, ample, well equipped and cared for.

 The last of the years' silage was just being fed and was still a
 very fine quality. The cows are pastured on the hills back of 16. the dairy for four or five months each year or as long as feed is available. No alfalfa hay or root crops are raised, corn being the only famm product raised for the dairy.
- At all times of the year milk and cream are both sold locally at retail and to the Los Angeles Creamery. The practice of selling 170 whole milk to a creamery on butterfat basis is not the best practice. It would be more profitable to sell the cream and feed the skim to the hogs. The natural increase for the year was 15 calves. A careful study of the individual milk production records for the last 18 months indicates some good cows but often too rapid decline in yield indicating that the cows are not persistent milkers or are too long a period without sufficient time dry before calving for best results.
- Until such time as the farm is developed to raise more dairy feeds and the needs of the school are larger, I recommend disposing 18. of all of the dairy stock excepting a few dairy types that may be most useful for student dairy instruction and to provide a very small amount of milk and cream needed for the dining room; discontinuing entirely the raising of purebred stock for sale and the operating of a dairy to sell milk products to private parties which in the past has been very unprofitable.

- 19. A herd was tuberculine tested in May and the entire herd was found entirely free from this disease.
- 20. With the last three named departments reduced in size and located as they are, one man could easily care for all of them.
- I recommend that no live stock be kept except what is found necessary for student instruction and farm work and that no attempt be made to raise pure-bred stock or product to sell.
- 22. This being an agricultural school I hesitate to make the foregoing recommendations but my financial analysis permits of no alternative.
- 23. The school's enrollment was 150 boys and 50 girls. Only about 30% of the boys taking farm courses; 25 to 30 boys living at the school.
- In order to form a better idea of the possibilities of the school's future farming activities, I made two trips around the neighborhood within six miles of the school and found on similiar soil and conditions very fine crops of beans alfalfa, fruits, walnuts and vegetables.
- To give a comparison in value, I found a Japanese vegetable garden of 16 acres with 22 kinds of vegetables in splendid condition. The land was worked continuously without manure or other fertilizer for five years and has produced two and three crops successively in yearly rotation. He operates pumps for water, hires Japanese help at \$75 a month and board and pays \$50 a year per acre cash rental and clears \$100 per acre per year selling locally at wholesale prices.

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CALIFORNIA POLYTECHNIC SCHOOL San Luis Obispo.

Condensed Financial Summary

Fiscal Year 17-18

	Cost of Production	Value of Product	Pro fit	Loss
Dairy Swine Poultry Stable Farm	8677.18 3004.18 1642.58 7558.19 4629.93	4119.72 2140.39 705.92 2269.15 5964.99	1335.06	4557.46 863.79 936.66 5289.04
	\$25512.06	15200.07	\$ 1335.06	\$11646.95 Net loss \$10311.89

The agricultural activities of this Institution, dairy, swine, poultry, stable, field, orchard and stable from the use of 211 acres of land and the farming facilities at hand; with the expenditure of \$16,594.75 cash spent for payroll, feeds and supplies, furnished food products to school, \$2,270.14 and sales to the extent of \$5,788.88 or a net loss to the Institution for these activities of \$9,991.23.

Company photos	V	alue of Produc	#	197 Carlotte Carlotte	
	Cash paid for labor, feed, splies	To School	Sales	Inventor	 Decrease
Dairy Swine Poultry Stable Farm Total	4714.89 2258.57 1372.01 5077.22 3172.06 16594.75 6603.52 9991.23 Net Lo	569.51 333.56 268.49 45.80 1052.78 2270.14	2849.11 1806.83 437.43 612.90 82.61 5788.88 2270.14 8059.02 1455.50 6603.52 Total value	750.00 750.00	290. 185.50 200. 2205.50 750.00 1455.50 Net-de-crease

CALIFORNIA POLYTECHNIC SCHOOL SAN LUIS OBISPO.

POULTRY

Financial Summary Fiscal - Year 1917-1918.

Cost of Production

Value of Product

Quantity	Item	Rate	Amount	Quantity		Rate	Value
500# 10294# 1709# 227#	Feed bought Straw Millfeed Feed raised Barley Wheat Labor Paid Student Paid Interdepartment Horse Auto Miscellaneous Medicine Tools & Supplies -water Elec. Fuel Eggs Hatching Interdept. Supplies & Re Inv. decrease	pairs	5.00 320.44 42.72 7.95 711.00 16.35 23.60 10.80 42.00 4.75 22.15 12.00 180.00 25.19 13.00 20.13 1457.08 185.50 1642.58	520 dz. 237 df 567 dz. 773 ff 43	To Dining-room Eggs Fowls Sales Eggs Fowls Hens & Rooste Net Loss		216.99 51.50 201.95 194.28 41.20 705.92 936.66 1642.58

INVENTORY

320 12 300	Hens & Pullets Roos ters Baby chicks	50 50 30	160.00	115 5 35	Hens & Pullets Roos ters Large chicks	50 50 30	57.50 2.50 10.50 70.50

CALIFORNIA POLYTECHNIC SCHOOL San Luis Obispo, Cal.

FISCAL YEAR 17-18

Detail of Dairy Credits

Local Sales

6121 Qts. of Milk 6 to 8¢ 34 " " Cream \$ 440.24 8.80

\$ 449.04

To Dining Room

2074 Qts. of Cream 2551 Gal. of Milk

102.35 328.58

430.93

To Dairy Instruction

Cream Milk

782. 206.

009.88

To Los Angeles Creamery

3444 Gal. Milk butterfat basis 1153.6 2292 Lbs. Cream " " 1068.2 2292 Lbs. Cream " "

600.07 511.94

To Calves

Whole Milk & Skim

\$ 595.54

\$2551.40

CALIFORNIA POLYTECHNIC SCHOOL San Luis Obispo.

Financial Summary Fiscal Year 1917-1918.

SWINE

Cost of Production

Value of Product.

Quantity	Item	Rate	Amount	Quantity	Item	Rate	Value
38,161# 121 600 4,185	Feed bought Barley Corn Bran Mid.		972.33 5.44 12.24 107.33	1984	Fork 13 hogs		333.56
64T 7,483# 7,685		es es	23.66 960.00 20.00 120.00 42.00 28.53 24.00 40.95 18.75 14.70 32.30 2714.18 290.00	45 8	Sales Sows & Boars reg.stock sows to stude pig club board service M T Sacks Net loss		1668.92 116.26 12.50 9.15 2140.39 863.79 3004.18

Inventory decrease/

3004.18

INVENTORY

July 1, 1917.

July 31, 1918.

9 Boars 620.00 11 Boars 50 550 50 550

50 | 550 11 900.00 Sows 19 40 480 12 Gilts large 700.00 Shoats 20 600 19 30 shoats 360.00 36 pigs 11 pigs 2290 75 2580.00 83 290 Inv.decrease \$2580

CALIFORNIA POLYTECHNIC SCHOOL San Luis Obispo.

Financial Summary Fiscal Year 17-18

STABLE

	Cost of Productio	on		Va	alue of Produc	t	
Quantity	Item	Rate	Amount	Quantity	Item		Value
7.4.5	Labor Paid Auto Feed bought		11767.77		Sales Service fees Premium Fair		144.
14 T 69 T	Alfalfa hay Oat	1	267.47		Mare-Dolly &		400
14438	Barley	1	2065.63		110 cash 290 Power spray	TOTI	
14400	Feed rai sed Pasturage		100.		Horse Hire		18.90
644	Dats		17.07		Interdepart	nent	
95 T	Grain Hay	1	2163.90		Chgs. for he		
	Misc.				Labor	1	
	Shoeing paid		26.36	1	Farm		1457.58
	Tools & Repairs		26.80	STREET, STATE OF THE STREET, S	Dairy		147.78
	Supplies		168.07		Swine		4.20
	Vet & Medicine		166.15		Schools & Gr	s,	45.80
	Stud License	M. Alex	15.00	A STATE OF THE STA		1	2269.35
	Show & State Fair	r	276.14		Net Loss	1	5289.04
	Reg. Fees		14.00			1	7558.19
	Payment on Trade					1	
	of stallion		250.00				
1	Interdept.charges Water		12.00				
North Control of the	Expense		42.30			1	
	Labor-Black smith		178.65				1
	and of Ball of Mild off	-	7358.19				
	Inv.decrease		200.00				
			7558.19				

	July 1, *17				July 1, 18.
1	/ Stallion	2500	L	Stallion	2750
3	" 3 yrs	3000	3	Tr Control	3000
1	" 8 yrs	2000	1	u l	2000
13	Brood mares	5200	11	Brood mares	4400
1		Q 30	1	m l	30
1	Gelding	100	ī	Gelding	100
3	Colt 1 yr.	300	3	Colt 2 yr.	450
1	Feed horse	30	ī	Feedhorse	30
2	Colt suckling	100	2	Colts weaned	200
	,	13260	1 2 2	" suckling	100
			Block to the William As	1	13060

CALIFORNIA POLYTECHNIC SCHOOL San Luis Obispo, Cal.

Financial Summary Fiscal Year 17-18

DAIRY

Cost of Production

Value of Product

Item	Rate	Amount	quantity'	Item	Rate	Value
Feed Bought Alfalfa hay		2583.31	JOHEN	0-7 36-73-	204	2551.4
Cottonseed		80	12357	See detail	204	2551.4
Feed raised			1980	Beef		128.7
		1		Bulls Young		250
Corn Fodder				Sales		34.8
Calf milk		A STATE OF STREET AND ADDRESS OF THE STREET, THE STREET, AND ADDRESS OF THE STREET, THE STREET, AND ADDRESS OF THE STREET, THE STREET, AND ADDRESS OF THE ST	9	Cows		916.2
		1097.32		Hides MT Sacks		18.1
Students Paid		107.73	284	Beef Service Fees	10¢	28.40
Labor		63.70		Interdept.Ch		151.56
Auto		90.00		To hogs		4119.72
Misc.Elec.				Net loss		4557.46 8677.18
Laundry		85.89				
Vet. & Med.		22.40				
Rec. fees		87.75				
Inv.Decrease		1530. 8677.18				
	Feed Bought Alfalfa hay Barley Cottonseed (From Inventory) Feed raised Corn silage Grain Hay Corn Fodder Pasturage Calf milk Labor Paid Students Paid Interdepartment Labor Horse Auto Misc.Elec. Dairyman suits Laundry Water Vet. & Med. Supplies Tools & Repairs Rec. fees	Feed Bought Alfalfa hay Barley Cottonseed (From Inventory) Feed raised Corn silage Grain Hay Corn Fodder Pasturage Calf milk Labor Paid Students Paid Interdepartment Labor Horse Auto Misc.Elec. Dairyman suits Laundry Water Vet. & Med. Supplies Tools & Repairs Rec. fees	Feed Bought Alfalfa hay Barley Cottonseed (From Inventory) Feed raised Corn silage Grain Hay Corn Fodder Pasturage Calf milk Labor Paid Students Paid Interdepartment Labor Horse Auto Misc.Elec. Dairyman suits Laundry Water Vet. & Med. Supplies Tools & Repairs Rec. fees 12583.31 401.45 401.45 80 1005.00 1005.00 376.72 139.55 150 1097.32 109	Feed Bought Alfalfa hay Barley 401.45 12557 Cottonseed 60 1980 (From Inventory) Feed raised 1005.00 Grain Hay 376.72 2 Corn Fodder 139.55 Pasturage 150 3 Calf milk 549.54 9 Labor 2 Paid 549.54 9 Labor 2 Paid 107.73 284 Interdepartment 63.70 Horse 447.78 Auto 15 Laundry 85.89 Water 24. Vet. & Med. 22.40 Supplies 54.30 Tools & Repairs 87.75 Tools & Repairs 7147.18 Inv.Decrease 1530.	Feed Bought Alfalfa hay Barley Cottonseed (From Inventory) Feed raised Corn silage Grain Hay Corn Fodder Pasturage Calf milk Labor Paid Students Paid Interdepartment Labor Horse Auto Dairyman suits Laundry Water Vet. & Med. Supplies Tools & Repairs Rec. fees 2583.31 401.45 12357 Gal.Milk See detail Attached Beef To Dining Rm Sales Calves To Daining Rm Sales To Dining Rm Sales To Daning Rm Sales To Dining Rm Sales To Daning Rm Sales To Daning Rm Sales To Daning Rm Sales To Dining Rm To Dining Rm Sales To Dining Rm To	Feed Bought Alfalfa hay Barley Cottonseed (From Inventory) Feed raised Corn silage Grain Hay Corn Fodder Pasturage Calf milk Labor Paid Students Paid Interdepartment Labor Barley Auto Dairyman suits Laundry Water Vet. & Med. Supplies To Dining Rm To Di

INVENTORY

July 1,'17

July 1, 18

Registered Holstein and Jerseys

2	Bulls ages	750	2	Bulls		450
3	п	400	3	T .	1	450
16	Cows	2740	14	Cows milking	150	2100
16	Heifers 2 yrs.	1640	<i>3</i> 5	" dry	150	450
1	1 1 "	100	5	Heifers	100	500
5	Calves	400	4	11	75	300
			6	Calves	25	150
43		6030	3	Stag	30	90
			1	Injured Hef.		10
						4500
				Net decrease		
						6030

CALIFORNIA POLYTECHNIC SCHOOL San Luis Obispo, Cal.

FARM & ORCHARD

Financial Summary Fiscal Year 1917-1918.

45 Holt Cater- Pillar main- 272.21 1125# Apricots 27.52 tenance loaned 60.00 1422# Peaches 25.25 Miscellaneous 458# Plums 9.75 1000# Al.seed 200.00 To stable 10195# Barley seed 261.72 644# Oats 450# Corn " 29.25 95 T Grain hay Potatoes 15.75 Grain hay 2163.90 Potatoes 13.90 17½ Grain hay 376.72 Supplies 13.90 100½ T Corn silage 1005.00 Faleing hay 2.50 130.92 15½ T " fodder Powder Tools & Repairs 150.62 1709# Barley 42.72 Corn silage 139.55 Faleing hay 2.50 130.92 1709# Barley 42.72 Corn silage 1005.00 Corn sil		Cost of Produ	ctio	n		Value of Product	
Paid Supt. 825.80 391# Beans 39.10 39.10 Sales Apples Beans Sales Apples Sales Sales Apples Sales Apples Sales Sales Sales Apples Sales Sale	Quantity	Item R	late	Amount	Quantity	Item	Rate Value
To hogs To hogs To hogs Supplies S	10 1 95# 450#	Paid Supt. Interdept.labo Horse 45 Holt Cater- Pillar main- tenance loaned Auto Miscellaneous Al.seed Barley seed Corn " Potatoes Water Supplies Ealeing hay Powder Tools & Repairs Interdepartment Blacksmith rear Tools Supplies	.50 st	825.80 146.30 1457.87 272.21 60.00 200.00 261.72 29.25 15.75 22.00 13.90 130.92 21.99 150.62 234.20 5.50 2.75 4629.93 1335.06	391# 981# 1125# 42# 1422# 458# 644# 95 T 1744 T 1009# 227# 6 T	Apples Beans Sales Apples Apricots Peaches Pears Plums To stable Oats Grain hay To Dairy Grain hay Corn silage " fodder To Poultry Barley Wheat To hogs Grain hay & Corn fodder Labor charges To other depts. C edit allowance Affalfa develop-	39.10 18.85 27.52 1.24 25.25 9.75 17.07 2163.90 376.72 1005.00 139.55 42.72 7.95 89.39 4197.71 1117.28

Paragraph 1, line 7, approximately correct.

" 2, The appropriation for developing this system is \$15,000 not \$85,000.

" 3. Approximately correct.

" 4. line 3, Conditions for a crop were good but the

4. line 3, Conditions for a crop were good but the seed did not germinate except in damp spots as the drill used is of such an obsolete type that while there was sufficient moisture for germination the drill did not place the seed properly to take advantage of it. That Sudan grass which came up is an excellent strain.

4. line 5-6 These are experimental crops carried on by the students and are in fair shape considering that the first crop of unacclimated seed in new soil is rarely more than a seed crop.

4, line 8 This hay crop by weight was in excess of one ton per acre making a total of over 50 tons.

4. lines 10-22

This statement is largely founded apparently on misinformation. The quality of grading and ditching is largely self evident. Some of the soil is cloddy but can not be expected to be otherwise as the school farm does not have a clod smasher and must depend upon the light rains for this work. There were none light rains for this work. The planting was for the most this year. part done April 8th and not May 14th as stated. After the rush of plowing etc. a small part of the east corner was worked on in an effort to improve the condition of the borders which are rough in this section. All grading was completed before the last storm of eleven inches and is settled to the point of rest. With average rain fall for April there would have With an been a good stand this year. There was no valid reason for the non installation of the water system for irrigating this tract at a date sufficiently early to have insured this crop.

Paragraph 5,

The cutting on this field has never exceeded one and one fourth $(1\frac{1}{4})$ tons per acre. This is a fact known by the weights as the school has had the crop for two years and carefully weighs each cutting.

Paragraph 6,

Almonds will not produce in this section as the air is too moist. Prunes will not produce as the soil is not adapted for them. Both have been tried experimentally by this school for the U.S. Government and pronounced by their inspector a failure.

Paragraph 8,

The old or chard is valuable to the school for student practice in budding, grafting, tree surgery etc. as also experimental work on pests sprays etc., which cannot be done in the new orchard without permanent injury to the trees. There are no apricots or prunes bearing in the new orchard this year. The crop last year was very light.

Paragraph 9, All of the horses are purebred and registered stock and not "nearly so" as stated. The cost of 250 per year keep for a horse is not correct. The estimate of \$1656 as the total value of the horses to the school is incorrect. The horses are at work on the farm or grounds every day when the weather permits.

There were five colts foaled four of which are living. One died a few hours after foaling. All mares bred had a colt. More mares were not bred as the heavy work is too much for a mare in foal. This aside from the inefficiently of horse labor for heavy work is one of the causes for the need of a tractor.

The facts connected with the presence of the light stallion Mono Ansel were taken up at the last board meeting and are familiar to the members of the Board.

The inventory valuation with the approval of the State Property Agent were changed as it was thought that such values as placed by the former instructor in Animal Industry were incorrect It appears logical to the present instructor that if the herd stallion was worth to a purchaser \$3500.00 then he should be worth to the State at least \$3000.00 and not \$1000. The same applying to all stock. This is as agreed upon in the board

- Paragraph 10. applying to all stock. This is as agreed upon in the board meeting of September.
- Paragraph 11,

 The members of the Board will recall that at the last meeting this matter was taken up and it was the consensus of opinion that in view of the present high price of materials and labor as also the fact that this \$4,000.00 was inadequate to construct the needed housing that no action be taken this year. Replying to Mr. Lathrop's question as to why the barn was not erected the above action was stated to him and not as outlined in paragraph 11:
- These hogs are kept for student instruction. The sale of the pure bred breeding stock is a by product or secondary issue and might be compared to the sale of pork by the State Hog Dholera Vacine station where the hogs used in producing the syrum were sold for pork.

The buildings are new and in repair but are being built by student labor. The work is incomplete and not being carried on now as school is closed and the students are not available.

These figures regarding increase are a matter of opinion. The average number of pigs raised per litter has been six. Some sows raise more and some less.

The statement that the financial loss in the Hog Department is heavy is not supported by the records. Garbage can not be had heavy is not supported by the records. The feeding of the hogs economically from town for hog feed. The feeding of the hogs on buttermilk etc. from the local creameries has been tried with the result that during the year of 1915 the herd was so infected with tuberculosis that it had to be disposed of and new stock with tuberculosis that it had to be disposed of and new stock obtained much of which was of necessity due to shortage in funds obtained much of which was of necessity due to shortage in funds of an inferior strain. The buttermilk and milk of the creameries is infected with tuberculosis and not safe feed for hogs and chickens.

Paragraph 13

16

Paragraph 13 cont.

In the matter of the boars it is our desire to dispose of these aged animals and purchase younger stock. They are, however, excellent boars and still serviceable for breeding to our herd. This sow farrowed ten days early and as the man in charge of the hogs during the herdsman's absence is a green hand he did not exercise proper precautions. These expensive errors made by employees are common now due to the present farm labor problems. The adjoining ranchers pay higher wages than the school, hence, they have the pick of the men and the school what is undesirable for them.

Paragraph 14.

The poultry department is operating at a profit. This is supported by the records.

Paragraph 15.

This injured heifer should not be killed, as she is a matter of experiment. Commercially she is not worth her hide, educationally her value cannot be estimated.

Paragraph 16.

Correct as stated.

Paragraph 17

The milk retailed is sold only to those employees living near the school who cannot purchase milk from a local dairy and whom it is necessary to accommodate to retain their services.

The records of the dairy herd are as good as can be expected when

the following facts are considered;

- l. Most of the stock was obtained through donation. The State never at any time within some ten years having purchased even a herd bull. Bulls have been borrowed from the University and private parties. This practice still being in effect.
- 2. The herd perhaps does not milk as persistently as it might if milked and cared for entirely by an expert milker and dairyman. When school opens and the students begin to handle the cattle the production falls off which is to be expected. If the cattle were kept for production only it would be proper to not allow the students to touch them but since their first function is to teach the students dairying the production is secondary. A better grade of cattle would overcome this to some extent but it can never be eliminated. A large herd is needed as it is only by giving the individual student his cow and calf that definite work can be done in teaching Dairying. The cows are at all times properly fed and cared for. This being seen to by the instructor and his assistant.

Paragraph 18. Commented on in 17/

Paragraph 19 Correct as stated.

Paragraph 20

Reduced until one man could care for them the Poultry, Dairy and Hogs would be of no use educationally unless this school adopts the High School system of teaching agriculture which is a recognized failure.

Paragraph 21

This recommendation is unnecessary as all stock is kept for instruction purposes and not commercial as apparently assumed.

Paragraph 22

The financial analysis is not correct as not all the records have been used which are available. Mr. Levers, Business Secretary was absent on his vacation hence a number of the records were not available and some of those available were incorrectly interpreted.

Through out this analysis the assumption apparently has been at fault. Office records have been neglected for heresay from the neighbors and information from employees. Attached are signed statements of interviews with employees of this school.

Paragraph 23

Approximately correct as the total enrollment was as below.

Students enrolled, 1917-18

See attached sheet.

Paragraph 24

No comment.

Paragraph 25

No comment. The financial statement is not based upon the office records and is valueless.

Statement of L. Spence.

Mr. Kinsman brought Mr. Lathrop to the barn and introduced him as I understood as being a member of the Board of Control, who was down here to look over the farm and stock. I asked him when he went on the Board of Control, said I thought I had met all the men who were or who ever might be on the Board when I was at the Fair last year.

First he looked at the four year olds wanted to know what price we held them at, don't know what I told him exactly, whether it was \$2500 or \$3500 but it was a plenty for I didn't like his appearance and thought he was some Democrat down here trying to find out things to knock during the election. He said he thought the price was pretty high.

Next took him into the field, he counted the horses, three of them went down into the creek bottom, he counted them when they went down and again when they came out. Asked how many colts we had, why we didn't have more, if the mares were barren? I told him decidedly not, but we had no tractor and couldn't spare the mares had to work them. Wanted to know if there had been any other colts? It told him one died in the spring.

Showed him Mono Ansel (he looked in all the stalls) he wanted to know if we had raised him, where we got him, who he belonged to, how much we paid for him. Told him I did not know. He came back to this subject several times. Sunday started the same thing over, had evidently picked up information down town Saturday night for he knew that I went after him. I told him I couldn't remember the name of the man and I can't. Asked if he belonged to Mr. Ryder and what he was doing in the barns if he didn't belong to the school.

He made the statement several times that there was something wrong with the way the school was run as the Board of Control had \$14,000,000 to spend and they kept the other State institutions in splendid condition and gave them everything they wanted. Also kept repeating that I could tell him anything I had on my mind that it would not go any further.

Sunday he went back to the subject of the colts wanted to know why we had four dead colts this spring, I told him we did not have four dead colts, had one dead cold and four live ones, he pulled out his little book and said that was strange he had it down four dead colts. Then he wanted the stud book. Told him Mr. Ryder had it. He asked if Beck rented his place before or after the property was sold, said the State couldn't rent property. Then he asked what salary Mr. Ryder and Mr. Kinsman got. Told him I didn' know. Asked what I got, told him, and added that I had to have a raise to \$115 or \$125 or I wouldn't stay that I could get it plenty of places. He said I would get it all right and the barns I needed.

Then he began to ask questions about the hogs and cattle, told him I knew nothing about any part of the place but the horses. Asked what sort of a man Mr. Ryder was and if he was not pretty young to be running this sort of a school, if he had not pretty young to be running this sort of a school, if he had lived in Berkeley, said he had known a Mr. Ryder in college, Then he asked who had charge of selling and if I thought then he asked who had charge of selling and if I thought everything was run honestly, I told him yes it was, that the everything I knew different was about a Mr. Nelson that he was only thing I knew different was about a Mr. Nelson that he was crooked and as soon as Mr. Ryder found it out he fired him.

running, as otherwise he wouldn't have a chance of the election.

(signed) L. Spence.

Statement of H.C. Kinsman.

Mrs. Bland called me to the office and introduced me to Mr. Lathrop saying that he was authorized by the Board of Control to go over the farm and the farm accounts. I took him to the hotel at noon and went back after him at 1:30 and spent the afternoon taking him over the farm and showing him the stock. He gave the impression from the first that everything and everybody about the place was wrong and that he was here to get all the information he could about it. him the cows, he talked to Mr. Riewald for a while, then we went to the hog pens, and he counted them also counted the chickens, returned to the barns when it was time to milk.

Principal criticism seemed to be that we had too many animals some of them should be sold especially as we could not raise our feed. Said we ought to sell only the cream to the creamery and keep the skimmed milk for the hogs also that we should raise hog feed and get slops from town. Took him to the horse barns where he talked to Mr. Spence. The latter part of the afternoon took him for a ride through the Los Osos. During this ride he talked and asked a good many questions. Such as did I think the place was being properly and honestly handled, what salary was Mr. Ryder paid etc. His main idea seemed to be that the place should be entirely self-supporting.

When he first came out to the ranch after lunch took him up the Cambria road and showed him the place from that side he asked about the acreage I told him about 600 acres in the Johnson tract and 300 in the original property, he asked all kinds of questions about the land and wanted estimates I told him I couldn't even make wild guesses as to what he wanted to know.

He criticised the planting of the alfalfa until we were certain of water, said we should not have graded and surely should not have planted on an uncertainty. Don't thing he knows much about crops as he said we should get 2 and 1/2 tons to the acre on ground that never has been known to run more than 12 tons in the best seasons.

Statement of Mrs. E. De Forrest.

Mrs. Bland brought Mr. Lathrop into the office and introduced him as being here to look over the farm and farm accounting and said he was authorized by the Board of Control. I asked him what he wanted to see first and he said he wanted the inventories and information about the freehold, and all about the live stock and hogs. I gave him the departmental analysis and loose inventory sheets as I did not know about any others and asked him not to get them out of order as I was not supposed to handle them at all and it was as much as mix life was worth to get them mixed up. However, hd did mix them up, Mr. Levers says. Later on I found the copies of the invnetory in the bound book and gave them to him taking back the loose sheets. He asked if we had summaries of our different accounts, I told him yes, but Mr. Ryder had one copy and the other was locked in Mr. Levers desk where I could not get at it. I do not know what other information he got out of the departmental analysis than thefarm accounts as I had no way of watching what he was doing and H had my own work to do. He made his own summaries.

He asked questions about Maintenance and what the different employees got. I told him I did not know anything about that he would have to ask Mr. Ryder. He asked about the cottages, who lived in them. I told him Mr. Kinsman lived in one and Mr. Ryder in the other that I supposed they got their water and light and rent free but really did not know anything about that as it did not enter into the bookkeeping. He asked three times who Mr. Ryder was and what he did, and who the Mr. Levers was that Mrs. Bland and I had mentioned.

He said our records were well and completely kept, much better than many of the State Institutions, that he could get all the information he wanted from them easily. I told him they were kept in greater detail for the past year than they would probably be for the next year as the system was new and we didn't know the first year just how detailed we needed to keep it. He said that in most of the State institutions the farm accounts were kept entirely separate from the other business.

He checked up the tag sales book and found four checks that were not entered. He asked to see the cash book I told him I had not been authroized to show him that, that as far as any of the tags were concerned they had just been ehecked by Mr. Wilker the auditor as he could see by his check marks. He asked to see the data on one hog sale especially and I showed him that. He asked who handled the sakes and I told him Mr. Ryder. He wanted to know if he turned the money in right away or what system he had, I told him I did not know. He asked for the Stud book I told him I knew nothing about it, had never seen it. He made no remarks about either the horses or cows but could not make the hogs check with the inventory, he looked at this inventory two or three times and apparently went out in between times to count them up, but did not say how he finally came out.

He asked about the enrollment at the school I told him Iknew nothing about that with the exception of the boys at the Dormitory and told him what that attendance averaged, that the rest he would have to get from Mrs. Bland.

I don't think he had any trouble in getting all the desired information from our books with the possible except on that he wanted the records to run from December to December and our books all close on July 1st. I tried to protect the books and give only close on July 1st. I tried to protect the books and give only what information Mr. Ryder had authorized me to, as Mr. Lathrop was what information Mr. Ryder had authorized me to, as mr. Lathrop was not the class of man that I was in the habit of meeting as representatives of State business.

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Statistics of California Polytechnic School, At San Luis Obispo, for 1917 and 1918.

Men	1918
## Total 6 Total 6 Z1 Students enrolled, 1916-1917: First year men - 32 Women - 24 Second year	
## Total 6 Total 6 Z1 Students enrolled, 1916-1917: First year men - 32 Women - 24 Second year	12
Students enrolled, 1916-1917: First year	6
First year " 31 " 11 Third year " 22 " 4 Fourth year " 16 " 8 Specials " 00 " 8 Total " 101 " 55 Graduates " 24 " 11 Students enrolled, 1917-1918: First year mem - 22 wo emmen - 14 Second " " 21 " 15 Third " " 11 " 4 Fourth " " 13 " 4 Specials " 189 " 47 Totals 256 " 84 Graduates " 12 " 4	<u>6</u> 18
First year	
Second year " 31 " 11 Third year " 22 " 4 Fourth year " 16 " 8 Specials " 00 " 8 Total 101 " 55 Graduates " 24 " 11 Students enrolled, 1917-1918: First year mem 22 wo emen 14 Second " " 21 " 15 Third " " 11 " 4 Fourth " " 13 " 4 Specials " 189 " 47 Totals 256 " 84 Graduates " 12 " 4	
Second year " 31 " 4 Third year " 22 " 4 Fourth year " 16 " 8 Specials " 00 " 8 Total 101 " 55 Graduates " 24 " 11 Students enrolled, 1917-1918: First year mem 22 wo emen 14 Second " " 21 " 15 Third " " 11 " 4 Fourth " " 13 " 4 Specials " 189 " 47 Totals 256 " 84 Graduates " 12 " 4	
Third year " 16	
Graduates	
Graduates	
Graduates	
Students enrolled, 1917-1918: First yearmem22 woemen14 Second " " 21 " 15 Third " " 11 " 4 Fourth " " 13 " 4 Specials " 189 " 47 Totals256 " 84 Graduates " 12 " 4	
First yearmem22 woemen14 Second " " 21 " 15 Third " " 11 " 4 Fourth " 13 " 4 Specials " 189 " 47 Totals	
First yearmem22 woemen14 Second " " 21 " 15 Third " " 11 " 4 Fourth " 13 " 4 Specials " 189 " 47 Totals	
Second " " 21 " 15 Third " " 11 " 4 Fourth " 13 " 47 Specials " 189 " 47 Totals	
Second " " 21 " 15 Third " " 11 " 4 Fourth " 13 " 4 Specials " 189 " 47 Totals	
Third " " 11 " 4 Fourth " 13 " 4 Specials " 189 " 47 Totals	
Fourth " 13 " 4 Specials " 189 " 47 Totals	
Specials " 189 " 47 Totals	
Totals 256	
Graduates	
Financial Statement, 1917 and 1918.	
Financial postement, 1311 cm 1515	
	1918

	Financial	Statement, 191	7 and 1918.	
			1917	1918
Salarie	S	37	,500.00	42,500.00
	Appropriation		12.14	44
	Balance Administration	5	.137.79	8,101.42
	Faculty		,967.11	26,550.58
	Employees		,407.12	7,817.65
	Balance		.12	30.35
Grounds		r.	E00 00	3,500.00
	Appropriation	3	,500.00 37.06	
	Balance	3	.529.75	3,163.56
	Expended		7.31	336.44
	Balance			
Library			050 00	7 000 00
2101010	Appropriation		850.00 · 268.93	1,000.00
	Bal ance	7	.116.98	924.61
	Expended		1,95	75.39
	Bal ance			
Printin	g		WEO 00	1,000.00
	Appropriation		750.00	1,000.00
	Balance		750.00	596.05
	Exp ended		.71	403.95
	Balance		01-	
Support				70 750 00
pupper (Appropriation	15	,000.00	18,750.00
	Balance		569.69	
	Expended	15	,544.76	17,392.30

FINANCIAL STATEMENT-continu	med 1917	1918
Support-cont'd.	24.93	1,357.70
Bal ance	24.30	1,001610
Contingent-Fund- Balance	56.04	1,478.53
Bal an ce	50.04	1,110,00
Receipts	79 09% %9	13,347.72
(Dining Hall, and dormitory (Cremaery, dairy, animal indust	ry	10,01.0.2
(and farm		
Emergency Appropriation, Chapter 393/1	1917	
AppropirationExpended	2,000.00	
Balance	8.61	
Additional Support-Chapter 236/17		
Appropriation	- 6,000.00	
Expended	5,961.74 38.26	
Bal an ce	00.20	
Contingent Fund, Con'td	1977	1918
ExpendedBal ance	11,500.83 1,478.53	* 4,222.60
		2 2
*Approximate as 69	9th F Y not yet o	10sea.
Special Appropriations		
Equipment, Chapter 291/15(Repairs & Improve	ements) 253.92	85.49
Expenditure	168.40	1,95
Balance	. 85.49	83.5€
Note: 291/15 expended by the Dept. of	Eng. above figur	res approximate.
Furniture, Chapter 512/1911:		.0
Balance	0	0
Expendi ture		1010
Valuation of Prope	erty 1917	1918
Area of grounds, acres	311.04	928.24
(Also have 600 acres on which only co	introl water	
(rights Value of grounds, shrubs, orchards, road	ls, water,	
(sewer and heating systems	136,414,00	192,414.00 176,600.00
Value of buildings	176,600.00	8,786.93
Value of furniture Value of apparatus	49,859.95	50,674.95
Value of stock and tools	14,881.36	15,382.29
Value of library	4,714.50 391,256.74	5,025.00 448,883.17
Total		7070
RECAPITULATION.	1917 79,467.89	1918
Total receipts Total expenditures	77, 207 47	75,769.88
Unexpended balance	11.301041	
OTTO TIME OF THE OF THE PART OF	77,907.47 1,560.42	5.806.37
Total value of property	1,560.42	5,806.37 448,883.17
	1,560,42 391,256.74 3,143	5.806.37

CALIFORNIA POLYTECHNIC SCHOOL

List of Accounts Receivable Cancelled during the period of February 1, 1917 to
July 27, 1918.

Name of Account	Tag No.	Date	Amount	
Agricultural Club	4387	5=12=16	5.00	
Fred G. Booth	To Bal.	2=1 -17	10.00	
L. P. Bush	2491	5=6-15	15.00	
R. Coppi	4405	7-1-16	12,00	
Ars. Ebans	To bal.	7-31-16	1,00	
Ars. Feliz	54.79	7-31-16	•36	
Hotel Huntington	To bal.	2-1-17	•10	
or. H. W. Jones	TI TI	l II	4.03	
Junior Class	II.	i i	1,10	
Benj. Jordan	II.	п	1.00	
V. H. Lovier	ü	, ii	9.46	
Ar. Lopez	n .	H	12.00	
Jack Marner	4984	3-1-17	5.40	
Ar. Madison	2896	2-1-17	.15	
. B. McKendry	To balance	11	2.00	
I. Pool	п	п	5.64	
V. Phelps	n n	n n	1.26	
Cllen Rhoda	5324	5-11-18	1.80	
. A. Ross	To bal.	2=1=17	50.00	
Com Reed	п	n n	8.88	
Sta. Maria L & G Co.	n .	11	6.00	
Sophmore Class	ır	11	3.78	
E. E. Smith	1 11	11	•54	
Edgar Stow	1 11	11	1.00	
Students Co. Store	п	1 11	20.76	
has Sale(no name)		11	1.00	
I. Herring	n	1 "	829	
Josephine Tomasini	11	11	.98	
Way Heifer	TT TT	11	2.00	
Ir. King	it	п	.10	
Irs.E.Deleissmiques	ii .	n n	45	
loe Gates	ir	11 11	•40	
S. McMillan	$\hat{\mathbf{n}}$	11	1.10	
. R. Parsons	3863	17	10.75	
Trussler	2152	11 1	.25	
Christianson	5009	n	.25	
	Miscl.	п	16.56	
Carker Talbot	5772	5-22-18	75.00	
alerio Tognazzini		7=1=18	1.02	
L. Westover	To bal. 4577	5=9=17	.15	
. Alden Willett		2-1-17	1.00	
. M. Webb	3817			
hester Whaley	To balance	10=1=17	30,50	
rwin Hawie		10=1=17	30.92	
Richard Ellis			12.80	
Raymond Herr	п	1 11	34.60	

2.70

TOTAL	Messenger Asst. Dairyman Seed Creamery Supplies - Dining Hall Equipment- " "	Night Operator-Power House Dining Hall - Cook Asst. Cook Pantrywoman Dishwasher Carpenter	er-Bulkry Extra Farm	Asst. Dairyman - Extra labor	400 800 800 800 800 800 800 800 800 800	Repairs Student Labor and Student Janitors Isnitor & Janitors	60	& Telegraph ion Stock	Laneous Supplies ent Express	s & Electrical Supplies	Feed (Millsvulls, reed barley, hay) Stationery Tires & Tubes (5 ears)	
17392.30		179.48	365.00 45.00 424.24	942.64 10.83	135.00 130.92	194.65 251.34 351.98	152.00	251.97	740.19 699.08 531.58	184.50 129.86	\$7442.21 128.42 379.51	(SIXTY-NINTH FISCAL SUPPORT CONTINGENT
11261.31	75.00 80.00 200.00 284.56 3811.96	705.29 427.52 262.88 94.37	216,00	301.29	324.98	117.48 36.80 157.01	79.00 524.55	125.00	233.83 288.71	183.28	\$1233.40 75.09 84.79	CONTINGENT TOTAL
28653.61	75.00 80.00 200.00 284.56 3811.96	243-74 705-29 427-52 262-88 94-37	581.00 45.00 604.24-bitan	1243.93	125.00 125.00	51 2.13 508.14 508.99	231.00	353.05 000	1290.45 590.46	184.50	64.	H (
20102.00		•		750.00	700.00	\$00.00 575.00	250.00	\$00.00 \$00.00	1000.00	162.00	\$6000.00 \$50.00 500.00	(ESTIMATED SUPPORT
17057.00	1117.00 500.00 4500.00	720.00 450.00 270.00		750.00	500.00				500,00 4750.00		\$2500.00	EXPEND ITUR CONTINGENT
37159.00	1117.00 500.00 4500.00 200.00	270.00 270.00	960.00	1500.00	1200.00	400.00 300.00 575.00	250.00	400.00	5750.00	162.00	\$8500.00 \$50.00	TOTAL TETH
2	(Exhibit 7)	Exi	hit	lis	"6		(Exhibit 6)		(Exhibit 3) (Exhibit 4) (Exhibit 5)	(Exhibit 2) (Exhibit 2)	(Exhibit 1)	ETH FISCAL YEAR)

ESTIMATED FEED REQUIREMENTS JULY 1, 1918 to JUNE 30, 1919.

100 tons Grain Hay - Horse 100 " Alfalfa Hay - Dair 30 " Feed Barley - Gen POULTRY	ÿ 30	769.88 000.00 665.00
2000# Milo 1000# Shorts 1000# Bran 300# Cottonsmed Meal	80.00 24.50 20.00 12.00	
300# Blood Meal 120# Bone Meal HOGS	15.00 3.50	155.00
8000# Middlings 4000# Bran 1000# Blood Meal 1000# Tankage	188.00 78.00 50.00 50.00	366.00
DAIRY 12000# Middlings 6000# Bran	282.00 117.00	FF0 00
4000# Cottonseed Meal	160.00	559.00
HORSES 2000# Bran	TAL	39.00 3553.88

EXHIBIT 2

ESTIMATED REQUIREMENTS FOR DISTILLATE; GASOLINE, KEROSENE, OILS, GREASE, Etc., JULY 1, 1918 TO JUNE 30, 1919.

SOTT 3	- p		
			20.00
200	Gal.	Kerosene	460.00
4000	11	Engine Distillate #1	315.00
1500	11	Casoline, Motor	
	11	Cos Engine Vil Parafilne Base	150.00
200		Light Machine Oil, Dynamo, High Speed	12.50
50	11	Light maenine oil, byttem, Rose	68.00
200	11	Gas Engine Oil, Asphaltum Base	37.50
300	11	Semi-Black Oil for Tractors	
	720	Cup Grease	10.00
The second secon	lbs.		30.00
75	Gal.	Transmission Oil	3.25
5	11	Plumbers' Thread Cutting Oil	1076,25
			169 00

6 Tons Blacksmith Coal

162.00

EXHIBIT 3

ESTIMATED REQUIREMENTS SCHOOL SUPPLIES, JULY 1, 1918 TO JUNE 30, 1919.

Drugs - Academic Chemistry \$75.00, Agriculture \$25.00 Hardware, Forge, Chemistry, Carpenter & Machine Shops	\$100.00 500.00 25.00
Pei nts	125.00
Scientific Supplies	218.09
Rubber Goods Lumber	199.29
Atlethic Goods	70.00
Musie	50.00
Miscellane ous	1289.78

EXHIBIT 4

ESTIMATED REQUIREMENTS MISCELLANEOUS SUPPLIES JULY 1, 1918 TO JUNE 30, 1919.

2000# Stock Salt	\$12.00
2000# Dairy %	18.00
2 Cases Ivory Sosp, 12 oz.	13.00
4 " Dutch Cleanser	
3 " Anvil Pumice Soap	21.00
1 " Bon Ami	3.50
3 Doz. Hydro-Pura, Large Size	6.50
50 Gal. Kreso Dip	40.00
	50.00
Packing	116.25
15 Cases Paper Towels	
5 " Toilet Paper	32.50
5 Gross Matches, Safety	5.00
500 Yards Cheeseeloth	35.00
DOU INTUS THE SECTION TO THE SECTION TO MONTH	600.00
Sundry Supplies, approximately \$50.00 month	971.15
	SITTO

EXHIBIT 5

ESTIMATED REQUIREMENTS EQUIPMENT JULY 1, 1918 TO JUNE 30, 1919.

ED REGUIREMENTS EGUIFMENT SOLL I, 1911	
Amill	\$305.00
1 - 10 double dise grain drill	65.00
1 - Pivot axle two-horse cultivator	40.00
1 - Corn and Bean planter	200.00
1 - Road Grader	30.00
1 - Cyclone Weeder	120.00
1 - Clod Masher or Packer	25.00
Small Tools for Farm 1 - #17 DeLaval Silage Cutter and alfalfa	
Meal Grinder	350,00
1 - Four-horse Fresno Seraper	50.00
3000 Fence Posts Redwood 4x5x7	870.00
6000 board feet 1x6 fence boards	228.00
10 Deing homes met a hinges	30.00
30 pes. 6x8x12 select redwood S4S for replace	
ment of 2 bridges 70 pes. 2x12x12 select redwood S3S for replacement	77.28
	230.00
- Him -done Wolding OF MULLILL	780.00
7 All Wentied Centrilleal Lumb, 112 612	EXXEXEX
(Last two items for Maintenance of	NAANAA
mot am Carot am	161.45
1 - Ovvelectviene Welding Cutting Apparatus	10.50
3 - 3 gal. Ice Cream racks	6.00
2 - 2 gal. " " "	5.00
	50.00
Belting - 2-1/2" For Creamery	1200.00
8 Tons Barb Wire	685.00
1 Ford Truck	50.00
1 Underwood Typewriter	625.00
1 Hay Baler 1 Hay Rake (Buck rake)	50.00
I Hay Make (Duck read)	5716.67

ESTIMATED REQUIREMENTS - EXHIBIT 6
GENERAL EXPENSE ITEMS JULY 1, 1918 TO JUNE 30, 1919.

	50.00
Film Rental	200.00
Commencement Expenses	400.00
State Fair	150.00
	200.00
Sundry Service items (\$25.00 per month)	1000.00

EXHIBIT 7.

v = v

ESTIMATED REQUIREMENTS OF SEEDS FOR FARM JULY 1, 1918 TO JUNE 30, 1919.

600 # Alfalfa Seed	\$150.00
8 Tons Barley - Seed	480.00
3 " Oats - Seed	195.00
700 # Seed Corn	42.00
Miscellaneous Seeds (Vetch, Burr Clover,	250.00
Filaree, Sudan Grass, and others)	1117.00

EXPENDITURES 68th & 69th FISCAL YEARS; ESTIMATED EXPENDITURES BY APPROPRIATION FOR 70th FISCAL YEAR; STATEMENT OF CONTINGENT FUND.

EXPENDITURES

68th FIS	CAL YEAR	69th B	ISCAL YEAR
SUPPORT CONTINGENT FUND SALARIES GROUNDS LIBRARY PRINTING EMERGENCY FUND	\$15,544.76 11,500.83 37,512.02 3,529.75 1,116.98 750.00 1,991.39		17,392.30 11,261.31 42,469.65 3,163.41 924.61 596.05
SPECIAL APPROPRIATION Decrease 69 F Y	5,961.74 77,907.47 75,807.33 2,100.14		75,807.33
* In addition to this stock on hand costing	decrease our \$2061.13.		
	00000		
EST IMATED EXPENDITURE	s 70th FY		OUNTS AVAILABLE 70th F Y
SUPPORT SALARIES GROUNDS LIBRARY PRINTING	\$20,107.70 42,530.35 3,836.59 1,075.39 1,403.95	*	20,107.70 42,530.35 3,836.59 1,075.39 1,403.95
CONTINGENT FUND (Bal. 7/1 - \$3519.94; estim	at-		19,032,65
ed receipts \$12,000.0 Amount expected from	0)15,519.94		
Emergency Fund - 10%			
on Salary Appn. \$4250 & 1 teacher @ \$1800.	6,050.00	DEFICIT -	6,050.00 94,036.63 90.523.92 3,512.71
	0000	20000000	
ST A	TEMENT OF CONT		
			\$1,630.65
Relief Salary Appropr Expenditures, per ite 10% increase Support Janitress, Asst. Anim	Annuarieti on	for Wages -	17,057.00 .345.00
Poultry, Farm Laborer			19,032.65
Balance 7/1/18		\$3,519.94	
Estimated receipt	th Fiscal year	12,000.00	DEFICIT 15,519,94 3,512.71
@ \$1,000.00 per mont			DEFIGIT 3, 512. 71

STATEMENT OF SALARIES APPROPRIATION, SHOWING EXPENDITURES FOR 69TH FISCAL YEAR, ESTIMATED EXPENDITURES (NOT INCLUDING PROPOSED INCREASES) FOR 70TH FISCAL YEAR AND RECAPITULATION.

4-8

	69th Fiscal	70th Fiscal
Position	Year	Year
Director Business Secretary	\$3000.00 1582.80	\$3000.00 1600.00
Private Secretary to Director Bookkeeper	1429.12	1400.00 1200.00
Clerk & Typist	735.00	900.00
Farm Superintendent Mech. Asst. Laboratory	825.80	1200.00
Engineer	1200.00	1200.00
Laborer (2 months)	130.00	780.00
Janitor Janitress	30.97	
Asst. Animal Industry (Hpgs)	150.00	
" (Poultry)	130.00	1020.00
Assistant Dairyman Asst. Animal Industry (Horses)	887.32 1140.00	1140.00
Messenger	805.00	900.00
Carpenter	595.00	1020.00
Assistant Dairyman (Extra)	130.00	
Laborer	147.09 154.50	
Extra Typist Librarian (Faculty)	450.23	1000.00
3 Instructors " \$1400.00	4200.00	4200.00
5 " 1500.00 - 6982.2	6-8982.26	7500.00 11200.00
7 " 2 1600.00	11200.00	3400.00
2 " @ 1700.00 Extra Faculty members - 1 - 1 month	2200820	
\$160.00 - 1 - part month \$75.00	235.00	150.00
Musi eisn —	122.76 42469.65	44010.00
Amount Appropriation 69th Fisca " Expended	l Year	\$42,500.00 42,469.65
Bal an	60	30.35
Balance from 69th Fiscal Year	Year	30.35 42,500.00
Amount Appropriation 70th Fises. Proposed 10% allowance from War	Emergency	4.250.00
l additional Instructor " " Amount availab		1,800.00 48,580.35
		44,010.00
Amount required, as based on about 100 Corneral Increase	Ole Choline of	4.401.00
Add, 10% General Increase 1 additional Instructor		1.800.00
T start o'zonaz -	Total	50,211.00 48,580.35
Amount available Defici		1,630.65
Deller		

		Rate Salary	Posed	
			1918-19	
Nam e	Position	1917-18	Tare-12	
EXEMPT FROM CIVIL SERVI	CE			
Ryder, R. W.	Director	\$3000.00		
Bland, Marguerite M.	Private Seey. to Diret			
Kinsman, H. C.	Farm Superintendent	1200.00		
Perozzi, J. H.	Mech. Asst. Laboratory Assistant Dairyman	1200.00	*	
Riewald, G.	Asst.An. Husbandry (Hors			
Spence, L. FACULTY				
Rumsey, Lulu I.	Librarian	1000.00		
Hartzell, M. K.	Instructor	1400.00		
Hoover, Bessie B.	"	1400.00		
Ray, Geo.	n	1500.00		
Carus, C. D. Figge, H. C.	u	1500.00		
Greenamyer, P. A.	"	1500.00		
St. John, W. E.		1500.00		
Todd, G. A.	"	1600.00		
Brown, W. L.	II	1600.00		
Heald, O. L.	u	1600.00		
Redman, A. R. Saunders, J. T.	n	1600.00		
Schlosser, D. W.	"	1600.00		
Whiting, E. M.	u ·	1600.00		
Williams, B. A.		1700.00		
Chase, M. H.	m ·	1700.00		
Doxsee, E. D.	" (Musician)per mo	15.00		
Palmer, Florence CIVIL SERVICE EMPLOYEES		1600.00	#	
Levers, H. W.	Dustitude	900.00		
Levers, Margaret E.	Clerk & Typist	1200.00		
DeForest, Elizabeth	Bookkeeper Engineer	1200.00		
Meek. O. H. P.	Janitor	780.00		
MeMillan, James K.	Messenger	1020.00		
Woods, R. C. Heald, O. F.	Carpenter			
		ATORO DAT	nnum effect.	7/1/18
t that salam	y automatically be made	\$1020. per .	11	"
Agreement that self-	" "	#T000		
#	SAT ARY APPROPR	IATION.		
ABOVE POSITIONS APPLIE	D AGAINST SALARY APPROPR	W-sh 960.00		
TOUTAE-D	ouglass, B.DAsst.Poulty Asst.An.Husbandry(Hog	-\ 960.00		
EXEMPT CIVIL SERVICE	ouglass, B.DAsst. Four ag Asst. An. Husbandry (Hog	s) 500.00		
Newton, G. White CIVIL SERVICE EMPLOYES		er mo. 60,00		
Bergh, Mrs. N. S.	Janitress (Monon with	900.00		
Clark, U. G.	Laborer-Farm	TA DION		
OLENA, DE ADDITE	D AGAINST SUPPORT APPROP	RIATION.		
ABOVE POSITIONS APPLIE	D AGAINST SUPPORT APPROP			
SERVICE EMPLOYES	s nor month	00 0		
CIVIL SERVICE AND	Cook per morre	50.0		
Heald, Mrs. M. Herd, Mrs. Doris Ness, Mrs. B.	Asst. Our "	30.0		
Ness, Mrs. B.	PO ACAINST CONTINGENT FU	ND.		
ABOVE POSITIONS APPLI	Pantrywoman ED AGAINST CONTINGENT FU			
	Asst. Horticulturist		00	
EXEMPT CIVIL SERVICE		200	20	
Page, Charles, C. CIVIL SERVICE EMPLOYE	S	900.0	00	
Wilkinson, Fred H.	Laborer " ADDRO	PDT AMT ON	1	
None Haknown Beck, Jan	nes CROINDS APPRO	PRIATION.		
AROUF POSITIONS APPLI	TIT ACATNOL GILLOUIS			
金色サラ エンドニニー	ED AGAINST GROUNDS			
31 45048 100	nes ED AGAINST GROUNDS APPRO			

STATEMENT OF GROUNDS APPROPRIATION, SHOWING EXPENDITURES FOR 69TH FISCAL YEAR, ESTIMATED EXPENDITURES (NOT INCLUDING PROPOSED INCREASES) FOR 70TH FISCAL YEAR AND RECAPITULATION.

Position	69th Fiscal Year	69th Fis eal Year				
Assistant Horticulturist Laborers (2 @ \$75.00 per month) Assistant Gardener (Extra) Labor (Students)	\$920.00 1456.13 117.10 46.17	\$960.00 1800.00				
Supplies (Miscellaneous) Oils, etc. Hauling	158.93 106.48 233.94	300.00				
Seeds, Shrubbery, etc. Total	3054.50	<u>500.00</u> 3560.00				
Properties (Equipment)	108.91 3163.41	3560.00				
RECAPITULATION						
AMOUNT APPROPRIATION 69TH FISCAL Expenditures " " Balance	YEAR	\$3500.00 3163.41 336.59				
Balance from 69th Fiscal Year Amount Appropriation 70th Fiscal	Year	\$ 336.59 3500.00 3836.59				
Proposed Expenditures as above \$38 Add " 10% Increase in Wages Asst. Horticulturist & 2 Lab- orers Balance	560.00 276.00	3836.09				
Deft still ge						

STATEMENT OF LIBRARY APPROPRIATION, SHOWING EXPENDITURES FOR 69TH FISCAL YEAR, ESTIMATED EXPENDITURES AND RECAPITULATION.

69 th Fiscal Year	70th Fiscal Year	
\$583.10 20.00 247.56 70.20 3.75	\$560.00 100.00 48.61 166.75 200.00 1075.39	
CAPITUL ATION		
seal Year "Balance	\$1000.00 924.61 75.39	
r seal Year ve	75.39 1000.00 1075.39 1075.39	
	#583.10 20.00 247.56 70.20 3.75 924.61 CAPITUL ATION seal Year "Balance r	Fiscal Year \$583.10 20.00 247.56 \$560.00 70.20 3.75 48.64 166.75 200.00 924.61 CAPITUL ATION Seal Year Balance 75.39 75.39 75.39 1000.00 1075.39

STATEMENT OF PRINTING APPROPRIATION

Amount of Appropriation for 69th Fiscal Year "Expenditures"" Balance	\$1000,00 596.05 403.95
Balance from 69th Fiscal Year Amount of Appropriation for 70th Fiscal Year Amount Available	403.95 1000.00 1403.95

Note: One of the principal items to be included in our Printing for the 70th Fiscal year will be 5000 catalogs at an estimated cost of from \$400.00 to \$500.00. Otherwise, our Printing Appropriation will be sufficient for our requirements.